

**GRAND RIVER
HOSPITAL
BOARD MANUAL**

Approved By:	Board	Number:	2-10
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SUBJECT: Strategic Partnering Governance Principles

Purpose

The strategic partnering governance principles were created to provide a guide for evaluating existing and new opportunities for collaboration between the hospital, its stakeholders and other organizations.

Guiding Principles

The following principles will guide strategic partnering at the board level:

✓ ***Strategic***

Furthers strategic plan goals and objectives and meets joint strategic goals for:

- Innovation and collaboration; or
- Sharing services with other healthcare providers and/or within the WWLHIN; or
- Demonstrating leadership in providing high quality service to the community

✓ ***Patient focused***

- Meets patient care needs
- The impacts on patient care services are understood and the partnership will improve patient access and quality of care
- Addresses patient care needs in partner catchment area or gaps in regional services

✓ ***Justifiable and proportionate***

- Recognizes the need for a balanced operating budget for both current and future fiscal years
- Capital funds to support this partnership should not adversely affect any other more important planned capital projects
- The scope of the partnership is reasonable and within core competencies of the partners
- The implementation work plan for the partnership is reasonable, and the effect on resources is understood and accepted
- Transactional partnership opportunities will provide demonstrable ROI/revenue generation

- ✓ **Context Aware**
 - Success of the partnership will provide a net benefit to the residents of Waterloo- Wellington
 - The proposed partnering is a good fit with the priorities and needs of the WWLHIN
 - The partnership will be good for the community stakeholders
 - Integrated positions set up to be as successful and effective as possible
 - Gaps that need to be filled to make the partnership work will be understood and accepted
- ✓ **Transparent and Accountable**
 - There is a clear idea of the approvals required at board level by all partners
 - Collaborative governance will be established in accordance with good governance principles
 - The term of partnership, renewal provisions, and means to revoke are reasonable and clear
 - Legal considerations including potential liability and indemnity are understood and accepted
 - There will be sufficient time for appropriate community consultation as required
- ✓ **Enduring solution**
 - A clear and manageable accountability framework is created for decision making, accountability and authority among the partnering organizations
 - Outcomes from the partnership align with the acute care role of Grand River Hospital
 - There is a clear idea how the new partnership will affect existing strategic partnerships and aim to enhance them
 - Will advance goals to strengthen relationships with stakeholders in Waterloo- Wellington
 - Will enable better utilization of resources and be effective in improving best practices

Other Related Policy

4-A-2 Decision-Making Framework