

**Grand River Hospital
Minutes Of A Public Meeting
Of The Board Of Directors
Held On January 24, 2017
In the Freeport Boardroom**

Present:

G. Bellew
D. Bennett
B. Collingwood
J. Deganis
D. Graham
S. Hanmer
P. Hendrikse
Z. Janecki

L. Kotseff
J. Linton
M. Maxwell
P. Potts
G. Sarkaria
J. Schlegel
H. Wakeling
K. Wetteskind

Regrets:

D. Freeman
H. Hoediono
B. Vrbanovic

Staff:

Bailey, T.
Cheal, B.
Higgs, G.
Karjaluo, M.

Lavoie, K.
Mah, T.
O'Brien, J.
Wren, D.

Recording Secretary: K. Taylor

1.0 Call To Order

The meeting was called to order at 4:00 p.m. by Chair, G. Bellew. Members from the public were welcomed to the meeting.

1.1 Acceptance Of Agenda

The agenda was accepted as presented.

Motion:

It was moved by J. Deganis and seconded by L. Kotseff that the public agenda for the January 24, 2017 Board of Directors meeting be accepted as presented.

Carried.

1.2 Declaration Of Conflict Of Interest

There were no conflicts of interest.

1.3 Public Meeting Highlights

1.3.1 Board Chair

Since the last meeting of the Board, the Board and Board Committees continue to receive information from management on the health information system and Directors were thanked for their participation at the December meeting of the Board. B. Collingwood, Chair of the Governance and Community Engagement Committee provided an overview of her association with the Brant Community Health System (BCHS) and advised that two members from the BCHS Board would be observing the January 24, 2017 public meeting.

1.3.2 President And Chief Executive Officer

M. Maxwell advised that the January 23 meeting of the Medical Staff Association was well attended and Dr. J. Theal's presentation was well received. Dr. Sarkaria, President of the Medical Staff Association, was thanked for hosting the event and for inviting members of the Board to attend.

2.0 Quality

2.1 Report on behalf of the Chair Of the Quality And Patient Safety Committee

H. Wakeling provided the report on behalf of the Chair of the Quality and Patient Safety (QPS) Committee. Two issues discussed at the January 11 meeting of QPS were identified as potential strategic planning topics: opportunities for developing innovation capabilities and partnerships for applied research and product development; and, development of clinical services in neurosciences including neurology and neurosurgery.

Also discussed were discharge reports and their value to patients and primary care providers. These reports will be included in a broader new initiative led by the Waterloo Wellington Local Health Integration Network (WWLHIN) which is proposed to focus on improving timely communication among healthcare providers.

At future meetings of QPS the agenda will include a topic to enable the Chair of QPS to report on updates from the Health Information System (HIS) Renewal Committee.

3.0 Resources

3.1 Report on behalf of the Chair of the Resources Committee

On behalf of the Chair of the Resources Committee, P. Hendrikse, delivered the report from the recent meeting. Minutes from the January meeting appeared in the package as items for information. Discussion at the January Resources meeting included a review of the HIS initiative, report from Human Resources and budget discussion.

3.1.1 Merger of Medbuy and Mohawk

A briefing note detailing the proposed merger between Medbuy and Mohawk Shared Services (MSS) was included in the package of public material. GRH is a shareholder in both Medbuy and MSS and given the recent changes to Ontario's group purchasing environment, the two organizations are proposing to merge their operations. The motion was presented for Board consideration to enable management to vote at the shareholder meetings.

Motion:

It was moved by P. Hendrikse and seconded by D. Graham that the Board of Directors approve that management vote for the merger of

Mohawk Shared Services and Medbuy Corporation. If any substantial changes from the information as presented occur before the vote occurs (currently scheduled for February 23, 2017) then management is to bring back that information for further consideration by the Board.
Carried.

4.0 Audit

4.1 Report on behalf of the Chair of the Audit Committee Report

On behalf of the Chair of the Audit Committee, G. Bellew advised that the meeting of the Committee was rescheduled to February 23.

5.0 Governance And Community Engagement

5.1 Report By the Chair Of The Governance and Community Engagement Committee

B. Collingwood, Chair of the Governance and Community Engagement Committee (GCEC), outlined upcoming Board educational opportunities, reminded the Directors that the results of the annual surveys would be reviewed at the upcoming meeting of GCEC, encouraged completion of the surveys, and invited Directors to the February 2 meeting. Details of the February 23 joint session with the GRH Hospital and Foundation Boards were provided and Directors were reminded of the April 21 and 22 strategic planning retreat.

6.0 Health Information System Renewal

6.1 Report By the Chair Of the Health Information System Renewal Committee

Chair of the Committee, J. Deganis, reported that the report from the December and January meetings of the Health Information System (HIS) Renewal Committee would be delivered during the in-camera session.

7.0 Other None

8.0 Executive Highlights

8.1 Board Chair Report

The Chair's verbal update informed of a recent interview with representatives from the Ontario Hospital Association (OHA) to discuss the OHA's data analytics project. GRH Board's use of analytics, including a Board scorecard and performance metrics, led by Vice President T. Mah, was commended.

A report on the January meeting of the Waterloo Hospitals Collaborative Committee (WHCC) mentioned that the group continues to work on collaboration and strategic planning. The Committee discussed hospital budgets and surge management at their last meeting.

Highlights from the January 19 meeting of the Joint Brand and Community Engagement Working Group informed that the session outline for the February 23 event was discussed and, that in addition to remarks from M. Maxwell on the HIS initiative and keynote speaker, M. Spears, the members from the two Boards would have an opportunity to get to know each other.

WWLHIN system milestones were reviewed and attention was drawn to the report from the WWLHIN Chair which appeared in the public package as an item for information. Discussion of MRI, in the community and in hospital, included comments on wait times and primary care physician practice.

Generative discussion items for the February and March Board meetings will provide an opportunity for a review of topics that will be further discussed at the April Board strategic retreat.

8.2 President and Chief Executive Officer Report

In addition to the report from the President and CEO which was included in the Board public package, M. Maxwell provided details regarding hip and knee surgery wait times and GRH's performance improvement plan response to the WWLHIN.

An update on a C.D. Howe luncheon, featuring Dr. B. Bell, Deputy Minister of Health and Long-Term Care, informed of the direction the health system is going and spoke to the implementation of Patients First at the local level.

Discussions with GRH, Cambridge Memorial Hospital and Waterloo Wellington Canadian Mental Health Association (WWCMHA) indicate interest in sharing Dr. J. Heintzman's services. GRH and WWCMHA are considering a shared management structure for local Assertive Community Treatment teams.

8.3 Chief Nursing Executive Report

The Board package included a report from the Chief Nursing Executive and a verbal update informed of the organization's response to continued surge conditions.

8.4 Foundation Report

The Foundation report was included in the public package. D. Wolfenden, the Foundation's Chair elect was introduced. An update on the recent campaign to raise funds to support a resident in the Emergency Department and status on other campaigns was provided.

9.0 Items for Consent

The item for consent included:

9.1 Board Minutes of November 22, 2016

Motion:

It was moved by Z. Janecki and seconded by S. Hanmer that the item for consent be approved.

Carried.

10.0 Items for Information

10.1 Committee Items

10.1.1 Medical Advisory Committee Minutes

Medical Advisory Committee public minutes were included in the package.

10.1.2 Quality And Patient Safety Committee

QPS items included in the package:

10.1.2.1 Minutes from November 16, 2016 and January 11, 2017

10.1.2.2 QPS Scorecard

10.1.2.3 Q2 Publicly Reported Metrics

10.1.2.4 WWLHIN Dashboard

10.1.3 Resources Committee

Included as items for information from the Resources Committee:

10.1.3.1 Minutes

10.2 Board Work Plan

The package contained the work plan for the Board of Directors.

10.3 Board Education Opportunities

A current listing of Board education opportunities was included in the package.

10.4 February Calendars Of Board Events

The Board package contained calendars of events for February.

10.5 GRH Board 2016/17 Meeting Schedule

The revised 2016/17 GRH Board meeting schedule appeared in the package.

10.6 Waterloo Wellington Local Health integration Network Board Chair Report

The report from the Chair was included as an item for information.

11.0 Adjournment

**There being no further business, it was moved by P. Hendrikse and seconded by J. Deganis that the public meeting be adjourned.
Carried.**

The public meeting adjourned at 5:13 p.m.

Malcolm Maxwell,
Secretary

Geoff Bellew,
Chair