# Grand River Hospital Minutes of a Public Meeting of the Board of Directors Held on September 25, 2018 Freeport Boardroom

J. Deganis	J. Linton
D. Freeman	M. Maxwell
D. Graham	J. McMurray
S. Hanmer	G. Pooley
B. Hanna	P. Potts
R. Hall	S. Robertson
P. Hendrikse	S. Spracklin*

B. Vrbanovic

Guest:

None

Regrets:
D. Bennett

J. Schlegel

K. Galloway-Sealock

Staff:
T. Bailey
Y. Lee

H. Wakeling

K. Wetteskind

R. Fernando T. Mah
C. Heal J. Martin
M. Karjaluoto J. O'Brien
K. Lavoie D. Wren

Recorder: C. Heal

Present:

H. Hoediono L. Kotseff

#### 1.0 Call To Order

The meeting was called to order at 4:03 p.m. by J. Deganis.

#### 1.1 Welcome to New Directors

#### 1.2 Acceptance of Agenda

MOTION:	That the public agenda for the September 25, 2018 Board of Directors
	meeting be accepted, as amended.
MOVED BY:	
SECONDED BY:	
CARRIED	

#### 1.3 Declaration of Conflict Of Interest

None

#### 1.4 Public Meeting Highlights

#### 1.4.1 Board Chair

#### 1.4.2 President and Chief Executive Officer

#### 1.5 Appreciation of Directors with 5 Years of Service

The Chair presented a token of appreciation to thank those Directors who have served the Board for 5 years or more, including P. Hendrikse (8 years of service), D. Freeman (8 years of service) and H. Hoediono (5 years of service). J. Schlegel was not at this meeting. He has served the Board for 8 years and presentation of his appreciation will be given at a subsequent Board meeting.

<sup>\*</sup>Participated via teleconference

#### 1.6 Appreciation for President and CEO

Janice presented a token of appreciation for M. Maxwell's 11 years of service.

M. Maxwell thanked the Board for the warm farewell event, and J. Schlegel for his kind hospitality.

#### 2.0 Quality

#### 2.1 Report on Behalf of the Chair of the Quality and Patient Safety Committee

H. Hoediono thanked staff for the informative tour of the new laboratory.

#### 2.2 2018-19 Q1 Publicly Reported Indicators

The Q1, 2018-19, publicly reported indicators report was included in the meeting package. The report lists GRH's performance for the publicly reported metrics compared to provincial performance.

#### 3.0 Resources

#### 3.1 Report by the Chair of the Resources Committee

The Annual Report on the KW Pension Plan, 2017, was included in the consent section. At year end, there were 1844 plan members. At year end, there were 914 retired members. The return on investment for the year was 10.6%. At year end, the market value of the assets was \$540 M.

#### 4.0 Audit

#### 4.1 Report on Behalf of the Chair of the Audit Committee Report

The Committee explored options for the internal audit role and concluded that the option of engaging the existing external auditor to be most viable.

#### 5.0 Governance and Community Engagement

# 5.1 Report by the Chair of the Governance and Community Engagement Committee

T. Bailey attended the September committee meeting and spoke of the lessons learned from the recent community events and future plans.

#### 5.2 Government Relations Strategy

The Committee started to discuss GRH's government relations strategy at its September meeting. Staff will continue to develop the strategy.

#### 5.3 Generative Discussion: Engaging Our Communities

The Committee will propose an approach for generative discussion at the next meeting.

#### 6.0 Health Information System Renewal

# 6.1 Report on Behalf of the Chair of the Health Information System Renewal Committee

A Joint HIS Committee meeting took place on Sept 20. The team is progressing to future state consultation. A device fair took place in September. The team continues to engage with the CPRM team and needs to address CPRM's impact on GRH's timeline.

#### 7.0 Executive Committee

#### 7.1 Report by the Chair of the Executive Committee

None

# 8.0 Executive Highlights

#### 8.1 Board Chair Report

The Chair congratulated GRH for its achievement in blood donation.

#### 8.2 President and Chief Executive Officer Report

M. Maxwell attended the OHA Health Care Leadership Summit in September in which Hon. Christine Elliott, Minister of HLOTC, spoke. Hon. Elliott is a former governor in health care. She indicated that she planned to move forward with initiatives quickly.

# 8.2.1 Q1 Operating Plan Update, 2018-19

Priority 4, Balanced Budget, was not achieved because of the delay in implementing planned budget actions to comply with provincial direction, while having operated surge bed capacity in excess of budget plan.

It was raised that in addition to the current risk level, the previous risk level would be helpful.

#### 8.3 Chief Nursing Executive Report

September was a very busy month. J. Linton highlighted that the Chronic Pain Clinic will open soon.

A question was raised about the challenge in hand hygiene compliance - before patient contact, as indicated in the briefing note on the publicly reported indicators. J. Linton responded that this is an area in which audits might not review the performance accurately. New strategies are being explored in this area.

It was pointed out that satisfaction level had gone up but there was room for improvement. Management responded that capacity was part of the issue, and one of the underlying issues was a country-wide shortage in physicians.

#### 8.4 Foundation Report

T. Bailey reported on the most recent Insiders' Talk in which Y. Lee gave a presentation. The presentation was well received and good questions were raised.

#### 9.0 Items for Consent

MOTION:	That the Board of Directors approve the following consent items as	
	circulated.	
MOVED BY:	S. Hanmer	
SECONDED BY:	D. Freeman	
CARRIED		

# 9.1 Public Board Minutes of June 26, 2018 - Pre-Corporate Meeting

MOTION:	That the Board of Directors accept the minutes for the Public Pre-	
	Corporate Meeting held June 26, 2018 as circulated.	

# 9.2 Public Board Minutes of July 12, 2018, Post-Corporate Meeting

MOTION:	That the Board of Directors accept the minutes for the Public Post-
	Corporate Meeting held July 12, 2018 as circulated.

#### 9.3 Board Work Plan, 2018-19

MOTION:	That the Board of Directors approve the Board Work Plan, 2018-19 as
	circulated.

# 9.4 Revisions to 4-A-1, Board Policy Development and Review

MOTION:	That the Board of Directors accept the proposed revisions to Policy 4-A-	
	1, Board Policy Development and Review, as indicated in the attached	
	draft.	

## 9.5 Annual Report of Management of KW Pension Plan 2017

MOTION:	That the Board of Directors accept Annual Report of Management of KW
	Pension Plan 2017.

#### 10.0 Items for Information

The following items for information were included in the package and received:

#### 10.1 Committee Items

- **10.1.1 Medical Advisory Committee Public Minutes** 
  - 10.1.1.1 July Public MAC Minutes
  - 10.1.1.2 Draft September Public MAC Minutes
- 10.1.2 GCEC
  - 10.1.2.1 Draft September Public GCEC Minutes
- **10.1.3 Executive Committee** 
  - 10.1.5.1 Draft September Public Executive Committee Minutes
- **10.1.4 Pension Committee** 
  - 10.1.4.1 May Pension Committee Minutes
  - 10.1.4.2 Draft September Pension Committee Minutes
- 10.2 Calendar of Board and Board Committee Meetings
- **10.3 Board Educational Opportunities**
- 10.4 Board Scorecard

## 11.0 Adjournment

MOTION:	That the meeting be adjourned at 4:40 p.m.
MOVED BY:	D. Graham
SECONDED BY:	L. Kotseff
CARRIED	

M. Maxwell,	J. Deganis,
Secretary	Chair