

**Grand River Hospital  
Minutes of the Open Meeting  
of the Board Of Directors  
Held on September 18, 2019  
in the Freeport Boardroom**

**Present:**

Ron Gagnon	Gary Pooley
David Graham	Peter Potts
Rob Hall	Ken Seiling
Sandra Hanmer	Xavier Vallverdu
Harry Hoediono	Rita Westbrook
Larry Kotseff	Karen Wetteskind
Judy Linton	

**Regrets:**

Janice Deganis  
Jim Erb  
Christine Michaud  
Jen Vasic

**Staff:**

Cassandra Easton	Jane Martin
Catherine Heal	Doug Murray
Kathleen Lavoie	Jennifer O'Brien
Young Lee	Aubrey Walters
Tina Mah	Denise Wren

**Guests:**

Ruthe Anne Conyngham

**Recorder:** Cassandra Easton

**1.0 Call to Order**

Board Chair Harry Hoediono called the open meeting to order at 7:05 p.m.

**1.1. Acceptance of Agenda**

<b>Motion:</b>	That the public agenda for the September 18, 2019 Grand River Hospital Board of Directors Meeting be accepted.
<b>Moved By:</b>	Sandra Hanmer
<b>Seconded By:</b>	Gary Pooley
<b>Carried.</b>	

**1.2 Executive Summary**

An Executive Summary of the meeting was included in the meeting package, with a summary provided by the Chair.

**1.3 Declaration of Conflict of Interest**

None

**1.4 Application of Decision Making and Ethics Framework**

The Decision Making and Ethics Framework are available on the Board Portal and linked through the agenda.

**2.0 Items for Decision**

None.

### **3.0 Items for Discussion**

#### **3.1 Hospital Improvement Plan Update**

A briefing note providing an update on the Hospital Improvement Plan (HIP) was included in the meeting package. It includes an overview of GRH's priorities over the next three years to improve financial and clinical performance. GRH tracks and shares the progress on the HIP with the LHIN/MOHLTC on a monthly basis. The attached report, which describes our progress on the identified initiatives from March to August 2019, is provided to the Board for information and oversight purposes.

### **4.0 Reports**

#### **4.1 Board Chair**

None

#### **4.2 President and CEO**

The President and CEO's report was included in the meeting package.

As this was the last board meeting Judy Linton, CNE & VP of Clinical Services, attended, Ron Gagnon expressed his appreciation for Ms. Linton's contributions, and congratulated her on her legacy and a great career at GRH.

#### **4.3 Chief Nursing Executive**

The Chief Nursing Executive's report was included in the meeting package. Judy Linton expressed her gratitude for GRH for a great 6 ½ years, and her confidence that management and staff at GRH will continue to improve operations.

#### **4.4 Governance and Community Engagement Committee**

A report from the Governance and Community Engagement Committee (GCEC) was included in the meeting package. Committee Chair, Larry Kotseff, summarized the report, highlighting the key items addressed by the committee, namely policy review, proposed board priorities, and the progress on the work plan refresh. He thanked those who attended the two Orientation sessions in August, and reported that the GCEC will continue to work on various initiatives to improve governance effectiveness.

#### **4.5 Pension and Resources Committees**

A report from the Pension and Resources Committees prepared by Committee Chairs, Xavier Vallverdu and Gary Pooley, was included in the meeting package. Gary Pooley highlighted the pension items, and provided an overview of the Resources Scorecard results.

## 5.0 Items for Consent

<b>Motion:</b>	The Grand River Hospital Board of Directors approves the following consent items as circulated.
<b>Moved By:</b>	Sandra Hanmer
<b>Seconded By:</b>	Rob Hall
<b>Carried.</b>	

### 5.1 Board Minutes, Open (Pre-AGM), June 25, 2019

<b>Motion:</b>	The Grand River Hospital Board of Directors approves the minutes for the Open (Pre-AGM) Board meeting held on June 25, 2019.
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### 5.2 Board Minutes, Open (Post-AGM), June 25, 2019

<b>Motion:</b>	The Grand River Hospital Board of Directors approves the minutes for the Open (Post-AGM) Board meeting held on June 25, 2019.
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### 5.3 Revisions to Board Policies

Two directors, Ken Seiling and Rita Westbrook, abstained from voting on this item as they expressed that they did not have the opportunity to review the proposed revisions thoroughly.

<b>Motion:</b>	The Board of Directors approves the proposed revisions to the policies listed in Appendix 1, and as presented in the attached policies.
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### 5.4 Annual Report on KW Pension Plan, 2018

<b>Motion:</b>	Upon the recommendation of the Resources Committee, the Board of Directors approves the Annual Report of Management of KW Pension Plan for the year ended December 31, 2018.
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## 6.0 Items for Information

The following items were included in the meeting package for information.

- 6.1 Accreditation Update (Governance)
- 6.2 Balanced Scorecard Update and July 2019 Scorecard
- 6.3 Q1 Operating Plan and ERMA Update
- 6.4 Report on Financial Performance, July 31, 2019
- 6.5 Board and Committee Calendar

## 7.0 Meeting Evaluation

Larry Kotseff was the assigned evaluator and he provided his feedback at the end of the meeting without management that took place after the open meeting.

## 8.0 Adjournment

<b>Motion:</b>	That the Open Board of Directors meeting on September 18, 2019 be adjourned at 7:20 p.m.
<b>Moved By:</b>	Larry Kotseff
<b>Seconded By:</b>	Sandra Hanmer
<b>Carried.</b>	

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R. Gagnon,  
Secretary

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H. Hoediono,  
Chair