Financial Statements of

# GRAND RIVER HOSPITAL CORPORATION

Year ended March 31, 2011 (Expressed in Thousands of Dollars)



KPMG LLP Chartered Accountants 115 King Street South 2nd Floor Waterloo ON N2J 5A3 Telephone (519) 747-8800 Fax (519) 747-8830 Internet www.kpmg.ca

# INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Grand River Hospital Corporation

We have audited the accompanying financial statements of Grand River Hospital Corporation, which comprise the statement of financial position as at March 31, 2011, the statements of operations, changes in net assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



# Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Grand River Hospital Corporation as at March 31, 2011, and its results of operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Chartered Accountants, Licensed Public Accountants

May 24, 2011 Waterloo, Canada

KPMG LLP

Statement of Financial Position (Expressed in Thousands of Dollars)

March 31, 2011, with comparative figures for 2010

		2011		201
Assets				
Current assets:				
Cash and short-term investments (note 3)	\$	27,714	\$	25,88
Accounts receivable (note 4)	•	22,554	•	17,31
Inventories		2,636		2,33
Prepaid expenses	<del></del>	2,033		2,33
		54,937		47,86
Capital assets (note 5)		185,599		178,852
Accrued pension benefit (note 6)		27,511		22,206
	\$	268,047	\$	248,919
Current liabilities: Accounts payable and accrued liabilities Deferred contributions (note 7) Current portion of capital lease obligation (note 8(a))	\$	39,303 12,072 164	\$	35,279 15,676 158
ountrie portion of capital lease obligation (note o(a))		51,539		51,113
Other long-term liabilities (note 8(b))		3,590		2,751
Accrued other benefits obligation (note 6)		5,900		4,636
Deferred capital contributions (note 9)		166,658		155,603
Net assets:				
Internally restricted - capital assets (note 10)		12,869		16,143
Internally restricted - education and corporate development		1,200		1,200
Unrestricted		26,291		17,473
		40,360		34,816
ommitments and contingencies (note 11)				
	\$	268,047	\$	248,919

See accompanying notes to financial statements.

On-behalf of the Board:

Director

Statement of Operations (Expressed in Thousands of Dollars)

Year ended March 31, 2011, with comparative figures for 2010

	 2011	2010
Revenue:		
Ontario Ministry of Health and Long-Term Care	\$ 261,840	\$ 243,298
Billable patient services	22,558	21,474
Recoveries from external sources	21,542	25,990
Other	3,288	3,185
Amortization of deferred capital contributions	·	,
related to equipment (note 9)	3,377	2,913
	312,605	 296,860
Expenses:		
Salaries, wages, benefits and purchased services	187,117	179,404
Medical staff remuneration	22,234	20,970
Non-salary	88,546	89,651
Amortization of equipment	6,919	6,738
	304,816	 296,763
Excess of revenue over expenses for	 	 
Ontario Ministry of Health and Long-Term Care purposes	7,789	97
Amortization of buildings and building improvements	(9,314)	(7,528)
Amortization of deferred capital contributions related to		
buildings and building improvements (note 9)	7,069	6,106
Excess (deficiency) of revenue over expenses	\$ 5,544	\$ (1,325)

See accompanying notes to financial statements.

Statement of Changes in Net Assets (Expressed in Thousands of Dollars)

Year ended March 31, 2011, with comparative figures for 2010

	re	Internally estricted - al assets	res educa co	nternally stricted - tion and orporate lopment	Uni	restricted	2011 Total	2010 Total
Balance, beginning of year	\$	16,143	\$	1,200	\$	17,473	\$ 34,816	\$ 36,141
Excess (deficiency) of revenue over expenses		(3,274)		-		8,818	5,544	(1,325)
Balance, end of year	\$	12,869	\$	1,200	\$	26,291	\$ 40,360	\$ 34,816

See accompanying notes to financial statements.

Statement of Cash Flows (Expressed in Thousands of Dollars)

Year ended March 31, 2011, with comparative figures for 2010

	2011		2010
Cash provided by (applied to):			
Operations:			
Excess (deficiency) of revenue over expenses	\$ 5,544	\$	(1,325)
Employer cash contributions to the KWH pension plan	(8,649)		(8,031)
Items not involving cash:			, , ,
Amortization of equipment	6,919		6,738
Amortization of buildings	9,314		7,528
Amortization of deferred contributions related to equipment	(3,377)		(2,913)
Amortization of deferred contributions related to buildings	(7,069)		(6,106)
Defined benefit expense	4,608		3,536
Change in non-cash operating working capital (note 12)	2,524		3,122
	9,814	····	2,549
Investing activities:			
Purchase and construction of capital assets, net of disposals	(24,860)		(32,755)
Financing activities:			
Contributions received for capital purposes	16,033		28,170
Increase in long-term liabilities	846		1,537
	16,879		29,707
Increase (decrease) in cash	 1,833		(499)
Cash and short-term investments, beginning of year	25,881		26,380
Cash and short-term investments, end of year	\$ 27,714	\$	25,881

See accompanying notes to financial statements.

Notes to Financial Statements (Expressed in Thousands of Dollars)

Year ended March 31, 2011

The Grand River Hospital Corporation (the "Hospital") is a regional provider of community hospital services. The Hospital provides its services primarily through the Kitchener-Waterloo site and the Freeport site. The Hospital is assigned to the Waterloo Wellington Local Health Integration Network. The Hospital is incorporated under the Corporations Act (Ontario) without share capital and is a registered charity under the Income Tax Act (Canada) and is exempt from income taxes.

# 1. Significant accounting policies:

### (a) Basis of presentation:

These financial statements present only the accounts of the Hospital as a separately managed entity. They do not include the accounts of the following related, but separate entities:

Grand River Hospital Volunteer Association Grand River Hospital Foundation

The financial information of these entities is reported separately from the Hospital.

#### (b) Basis of funding:

The Hospital is funded primarily by the Province of Ontario, in accordance with budget arrangements established with the Ontario Ministry of Health and Long-Term Care (the "Ministry"). The funding is provided to the Hospital on a global basis as well as a cost reimbursement basis for specific programs. Except for certain programs, a surplus of revenue over expense incurred during a fiscal year is not required to be returned to the Ministry. As well, the Ministry's stated policy is that deficits incurred by the Hospital will not be funded.

# (c) Revenue recognition:

The Hospital follows the deferral method of accounting for contributions, which include donations and government grants.

Under the Health Insurance Act and Regulations thereto, the Hospital is funded primarily by the Province of Ontario in accordance with budget arrangements established by the Ontario Ministry of Health and Long-Term Care. Operating grants are recorded as revenue in the period to which they relate. Grants approved, but not received at the end of an accounting period, are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 1. Significant accounting policies (continued):

# (c) Revenue recognition (continued):

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions, other than endowment contributions, are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate of the related capital assets.

Revenue from the Ministry, preferred accommodation, as well as income from parking and other ancillary operations, is recognized when the goods are sold or the service is provided.

### (d) Measurement uncertainty:

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenue and expenses during the years. Significant items subject to such estimates and assumptions include the carrying amount of accrued pension benefit, capital assets, accounts payable and accrued liabilities, accrued other benefit obligation, and valuation allowances for receivables. Actual results could differ from those estimates.

# (e) Inventories:

Inventories are valued at lower of cost and net realizable value.

Provision has been made for any obsolete or unusable inventory on hand.

# (f) Capital assets:

Capital assets are recorded at cost less accumulated amortization. The Hospital records amortization of its capital assets on a straight-line basis over the estimated useful life of the asset at the following annual rates:

Buildings and building improvements	2% to 20%
Furniture and equipment	5% to 20%
Equipment under capital lease	20%

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 1. Significant accounting policies (continued):

# (g) Employee benefits plans:

The Hospital accrues its obligations under employee benefit plans as the employees render the services necessary to earn the pension and post-retirement benefits. The Hospital has the following accounting policies:

# (i) Defined benefit plans:

The Hospital has defined benefit pension plans covering substantially all employees and a supplemental pension plan for a specific group of employees. The benefits are based on years of service and the employee's final average earnings. The cost of this program is being funded currently.

The Hospital provides a defined benefit plan covering health and dental care benefits upon early retirement. Early retirees, who are in receipt of pension benefits, may also elect to receive health and dental benefits under the plan until the age of 65. The cost of health and dental benefits related to employees' current service is charged to income annually.

The cost of pensions and post-retirement benefits earned by employees is actuarially determined using the projected benefit method pro-rated on service and management's best estimate of expected plan investment performance, salary escalation, expected health and dental costs and retirement ages of employees.

For the purpose of calculating the expected return on plan assets, those assets are valued at fair value which represent a market-related value. The market-related value of assets has been used for determining the expected return on assets component of the annual expense and for determining the amount of experience gains (losses) to be amortized. The market values at the measurement date are developed from the market values at each of the four preceding fiscal year-ends plus the current fiscal year by accumulating these amounts with contributions, benefit payments, expenses and assumed investment return for the period up to the measurement date. Assumed investment return is calculated assuming that each year assets earned interest at the expected rate of return on assets during the applicable period.

Past service costs from plan amendments or plan initiations are amortized on a straightline basis over the average remaining service period up to the full eligibility date of each of employees active at the date of amendment or plan initiation.

Actuarial gains (losses) arise from the difference between actual long-term rate of return on plan assets for a period and the expected long-term rate of return on plan assets for that period or from changes in actuarial assumptions used to determine the accrued benefit obligation.

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 1. Significant accounting policies (continued):

### (g) Employee benefits plans (continued):

# (i) Defined benefit plans:

The transitional asset (obligation) is being amortized at \$3,423 per year and will be fully amortized in the year ending March 31, 2013.

The excess of the net actuarial gain (loss) over 10% of the greater of the benefit obligation and the fair value of plan assets is amortized over the average remaining service period of active employees. The average remaining service period of the active employees covered by the pension plan is 12 years.

When the restructuring of a benefit plan gives rise to both a curtailment and a settlement of obligations, the curtailment is accounted for prior to the settlement.

### (ii) Multi-employer plan:

Defined contribution plan accounting (where contributions are expensed as incurred) is applied to the multi-employer defined benefit Hospitals of Ontario Pension Plan ("HOOPP") for which the Hospital does not have the necessary information to apply defined benefit plan accounting.

# (h) Contributed services:

Volunteers contribute numerous hours to assist the Hospital in carrying out certain charitable aspects of its service delivery activities. The fair value of these contributed services is not readily determinable and is not reflected in these financial statements.

#### (i) Financial instruments:

The Hospital has classified cash and short-term investments as held-for-trading which are measured at fair value. Held-for-trading financial instruments are carried at fair value with changes in the fair value reported in earnings.

Accounts and notes receivable are classified as loans and receivables, which are measured at amortized cost.

Accounts payable, accrued liabilities and other long-term liabilities are classified as other financial liabilities, which are measured at amortized cost.

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 2. Future accounting pronouncement:

The Public Sector Accounting Board ("PSAB") approved the inclusion of the 4400 series of standards from the CICA Handbook – Accounting into the PSA Handbook for use by government organizations applying the standards for not-for-profit organizations. The standards will be renumbered Sections PS 4200 to PS 4270.

PSAB also approved changes to the Introduction to Public Sector Accounting Standards giving these organizations a choice to apply either:

- (a) the PS Series of standards plus the PSA Handbook; or
- (b) the PSA Handbook without the PS 4200 series of standards

The basis of accounting chosen would have to be applied in its entirety, disclosed and consistently applied. These organizations will be required to adopt the standards for fiscal periods beginning on or after January 1. 2012. The Hospital is currently in the process of evaluating the potential impact of adopting these changes.

#### 3. Cash and short-term investments:

Cash of approximately \$22,000 will be needed to fund future capital and operating projects under agreements with the Ministry of Health, Waterloo Wellington Local Health Integration Network and Cancer Care Ontario. The Hospital's investment policy restricts short-term investments to highly liquid, high grade Canadian federal and provincial government bonds, commercial paper of Canadian corporations, and bankers acceptances. At year end, \$\frac{1}{2010} - \frac{1}{2010}\$ is held in short-term investment instruments bearing interest with the cash balance in a current account bearing interest at a rate of prime minus 1.75%. At year end, the prime rate was 3% (2010 - 2.25%).

### 4. Accounts receivable:

	2011	2010
Ontario Ministry of Health and Long-Term Care Cancer Care Ontario:	\$ 7,240	\$ 4,396
Operating	3,227	3,379
Capital	-	34
Grand River Hospital Foundation	2,498	442
Patient	4,470	4,282
Other	5,119	4,780
	\$ 22,554	\$ 17,313

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 5. Capital assets:

			2011	 2010
	 Cost	 cumulated nortization	 Net book value	Net book value
Land Buildings and related service equipment and	\$ 809	\$ -	\$ 809	\$ 809
improvements	260,728	108,469	152,259	111,376
Furniture and equipment	89,888	66,683	23,205	21,973
Construction in progress	9,326	-	9,326	44,694
	\$ 360,751	\$ 175,152	\$ 185,599	\$ 178,852

Certain land and buildings designated for Hospital purposes are leased to the Hospital, at a nominal charge, by The Corporation of The City of Kitchener and The Corporation of The City of Waterloo.

### 6. Pension and other defined benefit plans:

Substantially all of the employees of the Kitchener-Waterloo site are members of a defined benefit registered pension plan ("KWH pension plan") and several individuals also participate in an unfunded supplemental pension plan, both of which are final average earnings programs. The Hospital measures its accrued benefit obligations for accounting purposes based on the most recent actuarial valuation as at December 31, 2009, together with a projection of these results to March 31, 2011 and 2010. The next required valuation will be no later than December 31, 2012.

Substantially all of the employees of the Freeport site are eligible to be members of HOOPP, which is a multi-employer, defined benefit, final pay, contributory plan. As HOOPP's assets and liabilities are not segmented by participating employer, the Hospital accounts for its HOOPP obligation on a cash basis (as a defined contribution plan). The most recent actuarial valuation of the plan at December 31, 2010 indicated that the plan is fully funded on a solvency basis.

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 6. Pension and other defined benefit plans (continued):

The expense for the Hospital's benefit plans are included in the statement of operations and are as follows:

# (a) Multi-employer defined benefit plan:

	2011	2010
Cash paid for contributions to HOOPP	\$ 4,489	\$ 4,108

# (b) The information, relating to the Hospital's defined benefit plans:

		2011	2010	2011	 2010
				Other	 Other
		Pension	Pension	benefit	benefit
		plan	 plan	plan	 plan
Current service costs, net of					
employees' contributions	\$	8,885	\$ 6,961	\$ 390	\$ 343
Expected non-investment expense	-	500	500	-	-
Interest cost		19,053	17,977	323	323
Less - expected return on					
plan assets		(22,352)	(20,323)	-	-
Amortization of transitional					
obligation		(3,423)	(3,423)	271	271
Amortization of past service costs		681	681	280	220
Amortization of net actuarial loss		-	6	-	-
Benefit plan expense		3,344	2,379	1,264	1,157
Cash paid for employer contributions		(8,649)	(8,031)	-	-
	\$	(5,305)	\$ (5,652)	\$ 1,264	\$ 1,157

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 6. Pension and other defined benefit plans (continued):

(b) The information, relating to the Hospital's defined benefit plans (continued):

Pension	010 her
Pension plan         Pension plan         benefit plan         ber plan           Accrued benefit obligation:         Balance, beginning of year         \$ (331,664)         \$ (279,667)         \$ (5,955)         \$ (5, 05,	1161
plan         plan         plan         plan           Accrued benefit obligation:         Balance, beginning of year         \$ (331,664)         \$ (279,667)         \$ (5,955)         \$ (5,055)	əfit
Balance, beginning of year Current service costs, inclusive of employee contributions Interest cost Less - benefits paid Actuarial gain (loss)  Balance, end of year  \$ (331,664) \$ (279,667) \$ (5,955) \$ (5,  (13,165) \$ (390) \$ (310,977) \$ (323) \$ (323) \$	lan
Balance, beginning of year Current service costs, inclusive of employee contributions Interest cost Less - benefits paid Actuarial gain (loss)  Balance, end of year  \$ (331,664) \$ (279,667) \$ (5,955) \$ (5,  (13,165) \$ (390) \$ (310,977) \$ (323) \$ (323) \$	
Current service costs, inclusive of employee contributions (15,754) (13,165) (390) (390) (10,053) (17,977) (323) (10,089	1211
of employee contributions       (15,754)       (13,165)       (390)	131)
Interest cost (19,053) (17,977) (323	343)
Less - benefits paid 11,216 10,089 167 Actuarial gain (loss) (8,031) (30,944) 61 (30,944) 51  Balance, end of year \$ (363,286) \$ (331,664) \$ (6,440) \$ (5,944) \$ (6,440) \$ (5,944) \$ (6,440) \$ (6,44	323)
Actuarial gain (loss) (8,031) (30,944) 61	173
Plan assets: Fair value, beginning of year \$ 301,914 \$ 249,230 \$ - \$	331)
Plan assets: Fair value, beginning of year \$ 301,914 \$ 249,230 \$ - \$	<del>)55</del> )
Fair value, beginning of year \$ 301,914 \$ 249,230 \$ - \$	<del></del>
A abrual matrum an información 20 000 40 40 40 7	-
Actual return on plan assets 29,023 49,427 -	-
Employer contributions (included	
· · · · · · · · · · · · · · · · · · ·	73
	19
	92)
Actual plan expenses (609) (889) -	-
Fair value, end of year \$ 334,630 \$ 301,914 \$ - \$	
Funded status-plan deficit \$ (28,656) \$ (29,750) \$ (6,440) \$ (5,9 Unamortized net actuarial	55)
loss (gain) 60,360 58,891 (2,831) (2,9	62)
Unamortized transitional asset	•
(obligation) (6,842) (10,265) 814 1,0	35
Unamortized past service costs 2,649 3,330 2,557 3,1	96
Accrued defined benefit plan	
assets (obligation) \$ 27,511 \$ 22,206 \$ (5,900) \$ (4,6	101

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 6. Pension and other defined benefit plans (continued):

The significant actuarial assumptions adopted in measuring the Hospital's accrued benefit obligation and benefit costs, are as follows:

	2011	2010
Accrued benefit obligation at end of year:		
Rate of compensation increase	3.50%	3.50%
Discount rate (pension benefits)	5.35%	5.70%
Discount rate (other benefits)	5.10%	5.20%
Benefit costs for fiscal year:		
Expected long-term rate of return on plan assets	6.75%	6.75%
Discount rate (pension benefits)	5.70%	6.40%
Discount rate (other benefits)	5.20%	6.00%
Healthcare costs (other benefits) 10.00% in 2009,		
reducing to 5.00% in 2019 by 0.50% per annum	9.00%	9.50%
Dental costs (other benefits)	4.50%	4.50%
Rate of compensation increase	3.50%	3.50%

The KWH pension plan consists of the following assets as at December 31:

	2011	2010
Pooled bonds	38.6%	38.7%
Pooled equities	61.4%	61.3%
	100.0%	100.0%

### 7. Deferred contributions:

Deferred contributions represent unspent restricted grants for education and research of \$2,467 (2010 - \$2,749), and deferred funding from Ministry of Health and Long-Term Care of \$3,177 (2010 - \$6,923) and for the Grand River Regional Cancer Centre in the amount of \$6,428 (2010 - \$6,004). The changes in the deferred contributions balance are as follows:

	 2011	 2010
Balance, beginning of year Contributions received during the year Less amounts recognized as revenue during the year	\$ 15,676 1,486 (5,090)	\$ 15,286 6,211 (5,821)
Balance, end of year	\$ 12,072	\$ 15,676

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 8. Other long-term liabilities:

# (a) Obligation under capital lease:

	 2011	2010
Year ending March 31:		
2011	\$ -	\$ 170
2012	170	170
Total minimum lease payments	 170	340
Less amount representing interest at 4.94%	6	18
Present value of net minimum capital lease payments	164	322
Current portion of obligation under capital lease	164	158
	\$ -	\$ 164

# (b) Other long-term liabilities consist of:

	2011	2010
Capital lease Construction holdback	\$ 3,590	\$ 164 2,587
	\$ 3,590	\$ 2,751

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 9. Deferred capital contributions:

The changes in deferred capital contributions are as follows:

	2011	2010
Balance, beginning of year	\$ 155,603	\$ 137,288
Contributions from:		
Grand River Hospital Foundation (note 14)	4,107	7,724
Ontario Ministry of Health and Long-Term Care	17,118	14,606
The Regional Municipality of Waterloo	· -	3,500
Cancer Care Ontario	-	726
Other capital contributions	276	778
	177,104	164,622
Less:		
Amortization of deferred capital contributions		
related to equipment	(3,377)	(2,913)
Amortization of deferred capital contributions		
related to buildings and building improvements	(7,069)	(6,106)
Balance, end of year	\$ 166,658	\$ 155,603

# 10. Internally restricted - capital assets:

Net assets invested in capital assets is calculated as follows:

	2011	2010
Capital assets	\$ 185,599	\$ 178,852
Amounts financed by: Deferred capital contributions Accounts payable and accrued liabilities Current portion of capital lease obligation Long-term liabilities	(166,658) (2,318) (164) (3,590)	(155,603) (4,197) (158) (2,751)
	\$ 12,869	\$ 16,143

The Board of Directors has internally restricted \$12,869 of net assets to fund capital assets (2010 - \$16,143).

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 11. Commitments and contingencies:

# (a) Service commitments:

The Hospital has outsourced its information systems under an agreement that expires in fiscal 2012 and will not be renewed but rather the support services will be provided internally. Specific medical equipment and other support services are outsourced under agreements that expire 2012, 2013 and 2014, respectively. An outsourcing agreement was signed for ongoing supply chain services covering contract management, and procurement of medical, surgical and other supplies. The payments that cover the operating components under the terms of these agreements are as follows:

2012	\$ 4,689
2013	4,270
2014	960
2015	577
2016	297
Thereafter	 -

# (b) Capital commitments:

The Hospital has entered into several contracts relating to major capital projects.

The commitments are as follows as at March 31, 2011:

Major capital projects:	
Patient Care Development	\$ 9,162

These projects are being funded by the Ontario Ministry of Health and Long-Term Care, the Regional Municipality of Waterloo and the Grand River Hospital Foundation.

### (c) Operating lease commitments:

The Hospital is committed to payments under various operating leases for office equipment. The annual payments are as follows:

2012	\$ 375
2013	120
2014	41

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

### 11. Commitments and contingencies (continued):

### (d) Contingencies:

The nature of the Hospital's activities is such that there may be litigation pending or in the prospect at any time. With respect to claims at March 31, 2011, management believes that the Hospital has valid defenses and appropriate insurance coverage in place. In the event claims are successful, management believes that such claims are not expected to have a material effect on the Hospital's financial position.

On July 1, 1987, a group of health care organizations ("subscribers"), which the Hospital was party of, formed Healthcare Insurance Reciprocal of Canada ("HIROC"). HIROC is registered as a Reciprocal pursuant to provincial Insurance Acts which permit persons to exchange with other persons reciprocal contracts of indemnity insurance. HIROC facilitates the provision of liability insurance coverage to health care organizations in the provinces and territories where it is licensed. Subscribers pay annual premiums which are actuarially determined, and are subject to assessment for losses in excess of such premiums, if any, experienced by the group of subscribers for the years in which they were a subscriber. No assessments have been made to March 31, 2011.

#### 12. Net change in non-cash operating working capital balances:

	2011	 2010
Accounts receivable not applicable to capital assets	\$ 226	\$ 1,516
Inventories	(303)	(317)
Prepaid expenses	`301	(263)
Accounts payable and accrued liabilities not applicable		•
to capital assets	5,904	1,796
Deferred contributions not applicable to capital assets	(3,604)	390
Net change in non-cash operating working capital balances	\$ 2,524	\$ 3,122

# 13. Net asset management:

The main objective of the Hospital when managing its net assets is to safeguard its ability to continue as a going concern, so that it can continue to provide full hospital services to the community.

The Hospital sets the sufficiency of net assets to maintain the service needs of the community. It makes adjustments to its net assets, through adjustments to its operating budget, to respond to potential changes in economic or operating conditions.

In order to maintain a sufficient net asset structure, management looks forward to future needs and will make the necessary adjustments to its working capital to meet these needs.

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 14. Related party transactions:

# (a) Grand River Hospital Foundation:

The Grand River Hospital Foundation (the "Foundation") is an independent organization which raises funds to finance the purchase of capital assets, as directed by the Foundation's donors, for the Hospital. Although the Foundation is a separate entity and disburses funds at the discretion of its own Board of Governors, some of the Foundation Board members are also members of the Hospital. The accounts of the Foundation are not included in these financial statements.

During the year, the Foundation donated \$4,107 (2010 - \$7,724) to the Hospital to fund capital projects. At March 31, 2011, there is \$2,498 (2010 - \$442) due from the Foundation to the Hospital. At December 31, 2010, the Foundation had net assets of \$26,221 (2010 - \$27,937).

# (b) Volunteer Association:

The Grand River Hospital Volunteer Association (the "Volunteer Association") is an independent organization, which raises funds and contributes these funds to the Foundation, which in turn contributes the funds to the Hospital for the purpose mentioned above. The accounts of the Volunteer Association are not included in these financial statements.

# (c) Grand River Regional Cancer Centre:

Effective January 1, 2006, the former joint venture agreement with Cancer Care Ontario (CCO) ended and the Hospital entered into an integration cancer program agreement ("ICP") with CCO. Certain assets are to be transferred in the future from CCO to the Hospital, for \$nil consideration, pending Ministry approval. The net book value and related unamortized portion of capital grants of the assets yet to be transferred is \$77 (2010 - \$662). Under the ICP, equipment with a unit value greater than \$250 will remain the property of CCO and is not reflected in these financial statements.

Also under the ICP, CCO as paymaster for the Ministry, provides operating funding, restricted for cancer services, to the Hospital for ambulatory, hotel and corporate costs of \$22,719 for the year ending March 31, 2011 (2010 - \$20,838). Ministry funding for inpatient oncology services remains as part of the Hospital's global funding.

Notes to Financial Statements, continued (Expressed in Thousands of Dollars)

Year ended March 31, 2011

# 15. Supplemental cash flow information:

	2011	2010
Cash received for interest	\$ 155	\$ 77

### 16. Financial instruments:

#### (a) Fair value:

For certain of the Hospital's financial instruments, cash, accounts receivable, bank indebtedness and accounts payables and accrued liabilities, the carrying amounts approximate fair value due to the short-term maturity.

### (b) Associated risks:

#### (i) Interest rate risk:

Interest rate risk refers to the adverse consequences of interest rate changes on the Hospital's cash flows, financial position and income.

### (ii) Credit risk:

Credit risk is the risk that counterparties fail to perform as contracted. The Hospital is exposed to credit risk through its collection of patient receivables. The Hospital is not exposed to a concentration of credit risk from its accounts receivable due to the number and diversity of patient accounts.